

*(in short time frame created draft version)*

## *Global Energy Transition Finance*

*(the foundation for a vital Fortis 2.0 Investment Bank future)*

Developing an economic response to the Energy Crisis in times of a Credit Crisis/Crunch.

Delivering a Transition Plan for any high fossil energy demanding economy worldwide.

*Planck.*

## Introduction

Fortis has going through a severe difficult period the last 6 months, both stock value as shareholder dividends has faced huge changes.

There is a need for a new strategy, a strategy that is born within these circumstances and leads a way out of it to a better future.

The overall value and position restoring plan delivers 5 separate plans:

- *legal plan to fight the nationalizations of Fortis 1.0 under pressure* (see my email with the analyzed 7 legal facets for this, shareholders demand certainly this action, with this action they will restore their trust in the Fortis management, it's not unattractive that both banks have been hijacked by the 3 governments: they have put themselves -by not legal means and against shareholders wishes- in the responsibility position for both banks in severely heavy market times, when the transaction gets declared illegal in court this will become very attractive for the shareholder value, as damage in hijacked times are for account of the hijackers, so cash infusions will be totally on the hijackers cost)
- *strategic plan for a Fortis 2.0 Insurance future* (as attached to the in the plan describe investment wave in the global economy, so less expensive own brand marketing focused, more huge case focused and back to back working, furthermore sharing the Fortis Insurance knowledge in joint-ventures, where Fortis brings in knowledge, brand and ICT and last but not least taking full advantage of all the marketing possibilities of the Internet)
- *strategic plan for a Fortis 2.0 Investment future* (a finance management division mainly focused on the global energy transition as described in this report)
- *strategic plan for a Fortis 2.0 Venturing future* (the Fortis stock exchange listing is expensive, so let's turn this burden into a head-start, there are plenty good businesses out there who want to be taken over cash-less with an option deal, just because the want to become part of a listed group/financial, because this will support their sales tremendously, we only target for companies in the right future sectors like energy/water/food/telecom)
- *strategic plan for a Fortis 2.0 Mobile future* (the less developed world has more than 3 Billion cell/mobile phones, more than 90% of these are prepaid, like a bank account, there are only few bank accounts or credit cards out there, turning a cell/mobile phone into a low access bank account is a huge opportunity, the technology will be offered to telco's with a shared revenue model, no marketing costs (just production of marketing campaigns that they can brand with their own brands, this will give 1 billion -or even more-account holders, with almost no cost on which all traditional/ possible banking products/services can be rolled out like payment/debit/credit/insurance/investment)

This report only describes the *strategic plan for a Fortis 2.0 Investment future*. It describes the huge market (1 till 2 times World GDP) of the energy transition investments in the next decade, it describes the best (third parties based) finance model for this investments, it describes the methods to generate huge volumes in market demand from all over the globe, it describes that needed for Fortis to profit from all these described facets.

So not included is a strategic plan for a Fortis Bank Technology future (just delivering bank technology to third party operators, just like Visa does in the area of credit cards, income per transaction, no credit lines, no own marketing). This model runs profitable even in times of economic decline.

Also not included is a strategic plan for a Fortis Virtual Bank future (offering huge customer concentrations like retailers, environmental organizations bank facilities, giving huge volumes without no marketing costs, for example facilitating a Delhaize Bank, a Greenpeace Bank, etc). This model -when keep credit free- runs profitable even in times of economic decline and could even be used for sector/geographical stimulation.

## Transition Needed

The Energy Crisis, the Credit Crisis and their both short-term and structural repressive effects on the global economy are not describe here. Everyone with any economic knowledge knows that everything without (or with expensive) credit goes slow and that everything without (or with expensive) energy will become standing still.

Planck Foundation has in its research discovered that (besides by overconsumption funded on too much -and thereby toxic- credit) the Credit Crisis mainly is caused by the Energy Crisis (which has eaten large parts of the debt payment power), and that both crises interact completely with each other.

Planck Foundation also has in its research discovered that debt based money creation only survive in economic growth (as the money for the interest payments is not created by the loan, but is created in overall economic growth during the repayment). When economic growth stalls, the debt based money creation system stalls (with mathematical precision defaulting will occur as the money for the interest payments is not created in the surface area of the economy: by the on debt interest payers).

For those who want background information and deep level analyses on both the Energy Crisis and the Credit Crisis:

- Energy Crisis  
<http://www.planck.org/downloads/Global-Resources-Analysis-Version-2008.pdf>  
(focused on PeakX, PeakEverything and PeakResources)
- Credit Crisis  
<http://www.planck.org/downloads/Global-Future-Analysis-Version-2008.pdf>  
(focused on PeakSize, PeakReach, PeakDistance and PeakCredit)
- Testimonials  
<http://www.planck.org/testimonials>  
(widely from global science/political/finance/business/ngo society)

The content of both reports in short: There is no need for an Energy Crisis to occur (there is energy enough for a low energy demanding based prosperous economic model), there is just an emergency need for a huge/massive Energy Transition. The changes/activities in and as result of this energy transition will also fix the Credit Crisis. The only structural change we'll see as result of this energy transition is a huge change/contraction in/of transport/mobility demand, the 'reach' of economies will contract. The global economic model will not disappear, but change: product production will take place as close as possible by the product demand due the fact that production/transport costs will over rise labour costs. Product design/development will become more and more globalized, product manufacturing will become more and more localized (with exception of technology, software, knowledge and maybe machinery). The old global production model was based on \$ 10 per barrel oil and doesn't work in times of \$ 147 per barrel oil. GDP's will contract (in absolute levels after inflation correction: example: traffic congestion contribute to higher absolute GDP figures, but prosperity is higher without traffic congestions), but prosperity will grow, due less energy prices based capital/prosperity bleeding. Wrong responses to the Credit Crisis (caused by lack of vision on it's roots/birth in/by the Energy Crisis) will lead to more debt and more difficult transition, as the past only is extended at the cost of the future. Further debt expansion just to correct the mistakes of the past, will lead to devaluation of savings and pensions, as money (capital in currency) will loose a lot of it's value by this. A quick energy transition will fix both the Energy Crisis and the Credit Crisis. The energy transition also will change the operation of credit markets severely: more localization, maximal transparency by shortening of distance between investor and investment, high quality by focusing on real/sustainable values/needs/growth, hedgefund/financetrade free model.

## Transition Plan Needed

Based on a global economic situation caused by both the Energy Crisis and the Credit Crisis, plus the recession (with the serious risk of a depression) caused by those two, Planck Foundation has developed as response a Transition Plan. The transition investments also will lead the global economic way up.

An energy/water/food/telecom Transition Plan for the global economy, that make it possible to transit in a very short time frame from a high energy demanding economy to a low carbon energy demanding economy that conserves/maintains current prosperity levels in the coming years/decades when carbon energy is no longer cheap and abundant available (see the IEA Energy Outlook 2008).

The within Planck Foundation developed Transition Plan is build on two components: A Finance Model and an Action Platform. Both interact with each other and together the realize the needed transition within the shortest time possible.

The within Planck Foundation developed Transition Plan will work despite/just within times of an Energy Crisis and a Credit Crisis. It will ease the impact of both when they both will reach their maximum impact levels in the coming 5 years till 2014.

The within Planck Foundation developed Transition Plan also will initiate a global economic transition boost, that will lead the global economy the way out the current by the Energy Crisis and Credit Crisis caused growing global economic recession/depression.

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## Finance Model Needed

Planck Foundation has developed a Finance Model capable of realizing the needed transition investments in any quantity in the next 5 years, so even in times of a Credit Crunch caused by the Credit Crisis.

The Finance Model is based on the fact that there is money enough in the market (even maybe too much), but that there is a lack of project transparency and repayment insurance. All pension funds (a huge global source of non printed capital) worldwide certainly like these type of transparency and insurance. The Finance Model is focused on basic (economic oxygen) real values (energy/water/food and telecom: the real values of tomorrow). The pension funds certainly like these type of sectors of economy, certainly when the investments give a high value for money ratio by specification based tendering. The output of these investments (energy, water and food) will also has in the future higher prices than they have on the time of investment, which creates the possibility of an attractive higher ROI and/or stronger operator in the future as the investments are based on today's price levels.

The Finance Model uses all the new financial engineering (like securization) that has proven (unfortunately negatively) successful in volume creation due the spreading and intensity of the Credit Crisis in the world. Only the Finance Model will be only used for direct connections to real values (output of energy/water/food), and will be covered by user commitments (pulling the financial strength of the users into the investment), governmental (local, regional, national, continental) guarantees (on top of the nice -but not very valuable- commercial business case insurances) and with value for money guarantying 'specification based tendering' and performance bonds (using national industry stimulation focused governmental guarantees once again).

The Finance Model is based on the banking principles developed by Friedrich Wilhelm Raiffeisen (1818-1888) in Germany and since than have proven to be the basic principles of the most successful and stable (crash-free) banking concept, that has lead to an actual line of bank worldwide with very high TierOne capital ratios (AAA rating).

The Finance Model describes the procedures and contracts of finance methods that any bank can use to generate/manage investment finance, even in by the Credit Crisis locked-up capital markets and in by the Energy Crisis slowed-down economies.

The Finance Model is an 'open source like' based database driven finance contract engine (composition of components based) for transition investments, that connects investors, insurers, users, manufacturers, installers and maintainers in one contract and has before signing attending/communication possibilities for (groups of) investors, (groups of) users, (groups of) governments, (groups of) manufacturers (groups of) installers and (groups of) maintainers.

The Finance Model gives any bank that uses it safe/riskless Investment Bank facilities for free (Fortis as the founding operator takes 1% handling fee on all her deals). Virtual investment bank projects/contracts legal/communication that works in an online database driven model. Both in projects initiating, development, communication, finance, insurance and all the underlying legal.

The Finance Model gives any (literally any) old or new bank/financial in every city/region in the world that just log-in an own-labelled investment environment with total flexibility (literally any combination possible) against a very low (database driven like) cost structure.

The Finance Model makes the use of Investment Banking in energy/water/food accessible for anyone (investor, user, producer) and give the Investment Bank access to every project.

Of course this one page can't give all/detailed information.

## Action Platform Needed

Planck Foundation has developed the design of an Action Platform, that is capable to generate and harvest huge market demands in energy transition investment demands.

It's an open digital communication platform that interacts with all the major 'communication islands' on the internet. Very similar to Hyves, Facebook, MySpace, Orkut, LinkedIn, etc. It has its own version of such a platform, but it also has interfaces (by the Open Social technology standard) with the other community platforms.

By the Open Social protocol will become all the profiles on all profile sites the 'reach' of the Action Platform. YouTube, Yahoo, Microsoft Live, Apple Me, Plaxo, Twitter, LinkedIn, Facebook, Myspace, Hyves, Orkut, etc, etc. But also the combined huge volumes of the all the small community sites. Plus also the volume of the in the Western World total unknown but very massive major mail/community sites in Russia, China, Middle East and South America.

How do it work? People has a profile on these huge voluminous sites, by the Open Social technology they can joint with just one mouse click a local economy platform, a specific type of investment platform, a company platform, a government platform and the most important: a project platform.

This will result in hundred of thousands huge investment projects that will find their home within this technology. It's an action (communication/investment) platform, a green economy driven movement. A global functioning grass root based movement. The ideal mix between local and global. It will generate a never seen before very detailed/specific/active huge global demand for huge local/regional/national/continental energy transition investments.

The projects components and legal components are just clickable available to the group moderator. The group moderator can be elected and disputed digital.

Companies (both producing and installing), governments (local, regional, national, continental) and financials can also present themselves in this technology. They can connect themselves with just one mouse click with both persons, techno groups and investment groups in all these profile/community platforms globally.

An example: A company like Vestas (the wind turbine building and installing company) can just hook on to every windmill park initiative of each windmill park of at least XX wind turbines. An other example: A town or village that wants a roofwater facility on each building, or a PV cluster on each roof, or a solar warmth unit on each roof can just present their case (with the attached legal/contracts) to several producers/installers/combos.

The Action Platform runs on Drupal (the world's best open source online framework environment, initiated by a Belgium programmer) technology. Its both an own Drupal based community, but the heart/volume/applications runs on xml driven Open Social protocol applications (person, local, technology, project, branch, government, company, bank, functional).

The Action Platform has further (non digital community based) third party media exposure by banner campaigns, free-to-use media (internet, print, radio, tv) content and free-to-use (internet, print, radio, tv) advertising (external exposure that leads to traffic on internal pages). Also for governments/media/movements virtual hosting of their (by Drupal facilitated) communities (gives ones again huge input from third party contact volume). Also RSS programs facilitation and newsletter programs facilitation.

This digital platform will be called moreEconomy (neutral, active, positive) and will become the main presenting/initiating/communication/concentration platform for all transition investments globally.

A worldwide massive demand generation and concentration.

## A Global Energy Transition focused Digital Wall-Street Model

That the traditional banking model (local players who invested worldwide based on minimum data/information/knowledge) can be totally write-down is very clear to us all. New models will be users/communities/municipals driven and have direct online/digital connections between all parties (investors/operators/users). New models will certainly operate within a digital (and by this completely transparent, till even the actual output indicator devices) environment and will focused on real values (energy, water, food and telecom).

That the coming economic transition away from high energy demanding (fossil energy based) prosperity, to low energy demanding (renewable energy based) prosperity, will lead to a huge transition investment wave is also very clear to us all.

Also is very clear that this unprecedented gigantic investment wave (1 till 2 times World GDP) will not be financed by the current financials, as they are all very busy with surviving in stead of expanding/migrate to facilitate this huge wave. The system of money creation by loans generated by banks is severely frozen and will not go run again in the next years, its volume rather will be shrink substantial before it could run again, somewhere everyone needs to take their loses, only than the system will be cleared out. A truck in problems can't perform regular, and certainly not maximal. And the investment load to be transported is bigger than ever seen.

Capital is not the issue. There is capital enough (maybe even too much) in the market. Pension funds gets every day a load of capital in the house generated by all most all people in all developed countries. Governments print money as never before, government guarantees reach levels also never seen before, insuring private capital investments. Capital certainly is not the issue. The issue is there is no transparent (and therefore trustworthy) and voluminous (and therefore usable) facilitating model that is able to initiate/harvest/facilitate the capital traffic from owner to user. There is a lack of good/trusted financial models/structures.

Totally unknown is that the LowLands were the birthground of the modern financial system, the model everybody copied till today. In 17th century (the Golden Age), when Belgium and Holland where still one nation, the Amsterdamse Wisselbank became the largest and most important bank of the world, as Holland was the financial/trade (so: transaction) centre of the world in these days. The Bank of England is by Willem III chartered as copy of the Amsterdamse Wisselbank. Out of the BoE (on which we lost control, because we stopped our well performing trade/production and retired as -not well performing- financiers), the FED is created and all central banks of the world are very heavy FED influenced.

There is no reason why the LowLand not are able to perform this once again and become the leading Financial Area of the world once again. Wall Street is finished. It still runs, but the magic has/is gone. America has dug itself in a too deep hole of (consumption loving, production hating) dept (like we did around 1700), which lead to the collapse of the Amsterdamse Wisselbank and our leading financial position in the world.

In the next years a new financial centre with a new model will take over the leading role of Wall Street. Is it possible that the LowLands go back to their roots? That the LowLands become the financial centre of the world? On the roots of the collapsed Fortis? Yes, it can, the design of Fortis was perfect: an international design (Maurice Lippens was very right/clever in this) as preparation for a global task. How can we realize this? We must focus on facilitating investments in real values (equals further payment capacities), we must make direct connections between capital and investment in these real values, we must go digital and we need a model to generate volume.

Planck Foundation has developed in the last 25 years a global financiering model facilitates all this facets. Based on connection with the financial power of the future users, state guarantees, functional insurances and performance bonds. The toolbox (just clever financial engineering) that is used by Wall Street to create a bubble, now used to create investments in sustainable growth for ourselves and generations to come in bubbleless steady real values like energy/food/water/telecom with direct relations between investors, producers and users. With this finance model becomes the Nederland/Belgium combination again the financial centre of the world on the roots of Fortis 1.0. The commercial version of de WorldBank (with global local reach by its communication digital community model) will be located in Amsterdam/Brussels: Fortis 2.0.

## Real Values

In times when capital (due to non-transparency) has lost its connection with real values there is massive demand for both 1) transparency and 2) real values.

What are real values? Real values are investments that generate real income now and in the future. Not based on bubbles, but based on a continuous/steady cash-flow.

When this transparency is created digitally (easy/cheap to analyse: technology combines all physical indicators together) and mixed with real values, pensionfunds certainly will become very interested to use the model for channelling all their investments. They search for safe long term in actual value controllable and tradable investments for their huge capital surpluses.

For governments guarantying this type of investments is ensuring the nation's energy independence and energy supply in the future. In times where they are RAW (Ready and Willing) to issue governmental guarantees, governments certainly like real values for now and the future. The choice between supporting a bankrupted Car Industry with no sales or a vibrant Energy Industry will years to come booked sales is not so difficult for governments, despite strong lobbies of the car Industry.

Governments must see that supporting the balance sheets of banks is paying the past and leave them with a debt burden future with energy problems. When they use their money creation and guarantee issuing for energy investments, there will be capital in the peripheral of economies and payment problems will disappear, while an independent future with no capital drain by energy imports are created.

Unfortunately governments don't see yet that the Credit Crisis mainly is caused by the Energy Crisis. When they will see that (and they will soon), the sky becomes the limit for our Finance Model.

An other huge upside facet of investing in real basic values (energy/water/food/telecom) is the fact that energy/water/food will become much more expensive the next years/decades. More people on earth, bigger average purchase power by all people on earth will lead to higher prices on a limited planet. We just have one and sharing this one is done by the market mechanism of price. The upside perspectives of energy/water/food prices are thereby very positive. But this is just a present for the future, than a calculation facet of today, but certainly a present Wall Street has not 'in stock'.

Everybody is tired of the downside of bubbles. Very tired. Transparency avoids bubbles. Direct connections avoids bubbles. Values that are transparent and give direct connections between capital and investment have a future.

This transparency will lead to a severe decline of (nothing ever has produced) trade in financial values. Financial trade doesn't add value, it's just a distribution method that dilute real values. Distribution methods that are must more efficient and with no cost performed by the Action Platform. Financial trade will we decline severely, direct transactions between capital and investments will replace the distribution field almost totally.

Wall Street (with hits bubbles) is the last phase of the old non digital concentrated banking system. From now on direct drive by decentralization will be the key direction in banking.



## First Operator Benefits

The within Planck Foundation developed Transition Plan with its Finance Model en Action Platform create together a total solution: Each bank/financial can start using this model

Fortis 2.0 certainly will not be the one and only investment management provider on this digital platform, but certainly Fortis 2.0 could be the first and have by this a huge head start on later joining financials (and by this being able to become the biggest user/provider on this platform).

The initial PR could be used as very strong and also very impressive re-entree market proposition. As a total/instant imago changer that wipes enormously out the bad vibes of the last year. Furthermore is het possible to mention Fortis 2.0 on each page ass initial/founding partner.

Fact will be that Fortis with the use of the within Planck Foundation developed Transition Plan in very short time (only several months) can rise 'as a sphinx from the ashes', from outcast to most well-known (and after some time the biggest) global leading investment bank in the secure sectors of energy/water/food (and maybe telecom).

Fortis doesn't need a large balance sheet, Fortis needs massive turnover and a high result on these turnovers. The transaction income will be 1% van de transactions (something that could be adjusted in any direction as the management wants). This seems not much, but by the market demand, the investment size due the platform reach and the digital model this could generated the dividend the shareholders valuated so much and restore the stock-listing price of Fortis severely.

High volume in short times against low costs.

Fortis 2.0 as the commercial version of the WorldBank.

The slogan 'getting you there' will be possible again.

Planck.

December 19. 2008

The next 5 items could be informational communicated to the shareholders:

- *legal plan to fight the nationalizations of Fortis 1.0 under pressure* (see my email with the analyzed 7 legal facets for this, shareholders demand certainly this action, with this action they will restore their trust in the Fortis management, it's not unattractive that both banks have been hijacked by the 3 governments: they have put themselves -by not legal means and against shareholders wishes- in the responsibility position for both banks in severely heavy market times, when the transaction gets declared illegal in court this will become very attractive for the shareholder value, as damage in hijacked times are for account of the hijackers, so cash infusions will be totally on the hijackers cost)
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The 2 other options should not be communicated, but held on the shelf for as they are possible (first the brand value of Fortis must be restored).

Fortis 2.0 is the only full transparent financial with no hidden problems that will pop-up Therefore is valuation of the 66% CDO SIV on E 1 now the best decision, to become completely free of any toxic asset on the balance sheets situation. A huge upside USP for the stock price. All other financials will receive problem after problem after problem the next years.

Using the integrated combination of the by Planck Foundation developed Transition Plan, Finance Model and Action/Demand Platform is one of the 5 (or 7?) driving forces that could be put in place to create new shareholder value. The shareholders wants a strong management with a value/volume creating vision for the future. This combination is one of the 5 developments that could/must put in place.

And yes, the other 5 (or 7?) developments (fighting nationalization, smart extending insurance and achieving take-overs by options, mobile banking and maybe bank technology plus third-party branded banking) should/must also put in place.

The structure must be divided in a real holding structure, with very, very independent daughter companies. The holding handles only the stock-listing, the brand image and the internal auditing.

All these 5 (or 7?) items needs intensive preparation, this should be done in the 2 weeks that are left before December 19, 2008. After this communication the stock value of Fortis will start rising severely again. We need the applause of the shareholders again.

Amsterdam, December 4, 2008, Gijs. B. Graafland.

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Facetten onrechtmatige nationalisatie.

Opsomming van de legal anti-nationalisatie facetten/argumenten inzake de nationale Fortis activiteiten:

1) De nationalisatie is niet volgens nationale nationalisatie wetgeving gegaan (niet wettelijk betekend, Bos en zijn Belgische en Luxemburgse collega's hadden echt low low quality legal ja knikkende bijstand, the Benelux ain't Russia, nationalisatie is een serieus/groot iets en moet volgens de regels uitgevoerd worden).

2) De nationalisatie is als vrijwillige tegen ondernemingswetgeving (afsnijden grote delen van een bedrijf vraagt goedkeuring aandeelhouders, anders zou er jurisprudentie ontstaan dat elke directie zomaar een bedrijf zou kunnen uitkleden, en dat beschermt deze wetgeving juist, juist daardoor is ze in het leven geroepen).

3) De nationalisatie gaat over (staats)chantage in een moment van zwakte (en dat is een van de ergste vormen van chantage, chantage van een sterke tegen een zwakke, zeer basic -en emo media-facet in deze case).

4) De nationalisatie (initiatief van Nederland) is gedreven door rancune over ABN/Amro deal (Bos probeerde zijn eerdere laksheid tijdens het overname proces te compenseren), rancune naar Fortis (en haar management) is onterecht, Fortis heeft een eerlijke deal gemaakt, die iedereen steunde -zie het feit dat de funding daarvan erg soepel verliep- en ja: Fortis zijn Belgen en die kunnen niet zo goed communiceren als Hollanders.

5) De nationalisatie was ook een sfeer van Nederland versus België (gedreven vanuit die rancune over de ABN/Amro issue, welke heel duidelijk uitgesproken is), de motivaties waren onjuist (moet legal bij gezocht worden, weet ik niet zo een twee drie, maar is staatsrechtelijk/europees best wat bij te vinden).

6) Het unieke facet van dit alles kan tegen gebruikt worden, moet dus omgedraaid worden, juist als motivatie voor onrechtmatigheid worden gedraaid/gebriikt, anders wordt dit non-legal ding de bottleneck, de credit crisis is uniek, maar de Staat had moeten steunen ipv op beloop laten en dan full nationaliseren (Bos zijn analyse capaciteiten en managementstijl aanvallen is de beste niet legal manier om dit niet legal facet te teckelen, Bos die stug bleef volhouden dat er niets aan de hand was, zelfs toen de hele financiële wereld al in brand stond, surrealistische Bos, die opeens Clint Eastwood gaat spelen met de grootste revolver die er is).

7) En is last but certainly not least tegen elk internationaal verdrag (stel je voor dat China dat daar gaat doen, dan stort de globale business culture in: buitenlandse investeringen worden E 0 waard op de balans, dat kunnen we er nog wel bij hebben in deze tijden van Energy Crisis en Credit Crisis: we praten hier dus over de rechtsgrond van het multinationale ondernemen, zonder deze bescherming valt de bodem onder international zaken doen weg).

Ik hoop dat u met deze 7 facetten uw voordeel kan doen inzake herwinnen van de value van Fortis. Ik adviseer u een KG procedure bij de rechtbank Amsterdam, ik zou u graag een specifieke (zelden op die rechtbank een KG verloren hebbende) advocaat willen adviseren, maar dat is nu niet oppertune, aangezien ik niet weet of u als driemanschap de bovenstaande 7 facetten steekhoudend acht.